



## World Class Hospitals Concept to Commissioning

A HOUSE JOURNAL OF HSCC

Volume 35, September, 2016 - December, 2016

## Warm Welcome to Hon'ble Minister for Health & family Welfare



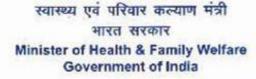
Hon'ble Union Minister for Health & Family Welfare, Shri J. P. Nadda being welcomed by Shri Gyanesh Pandey on the occasion of New Year in New Delhi.





जगत प्रकाश नड्डा Jagat Prakash Nadda







#### Message

HSCC (I) Ltd. has carved a niche for itself in the sphere of healthcare infrastructure. Each of the numerous state-of-the-art healthcare projects executed by HSCC (I) Ltd., both for private and public sector, is testimony to the company's commitment to standard and quality of the highest order. The success of any one enterprise, particularly of the scale and size of HSCC (I) Ltd., providing diverse specialised services to varied clientele, rests not on any individual, but is the result of the combined efforts and contribution of every officer and employee in the organisation.

- 1 am happy that HSCC (I) Ltd. is publishing the 35<sup>th</sup> Edition of its in-house Magazine containing useful articles of interest contributed by the members of the organisation.
- While hoping that the Magazine will be well received, I convey my greetings and good wishes to all the officers and employees of HSCC (I) Ltd..

(Jagat Prakash Nadda)

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रवास्थ्य एवं परिवार कल्याण राज्य मंत्री भारत सरकार MINISTER OF STATE FOR **HEALTH & FAMILY WELFARE GOVERNMENT OF INDIA** 



#### MESSAGE

I would like to convey my best compliments to HSCC on its publication of 35th edition of its in-house journal.

It is indeed a proud moment to note that HSCC has been doing excellent work in development of infrastructure facilities in the hospitals and healthcare infrastructue projects. Over the years, the services rendered by the Company setting up of state-of-the-art health-care infrastructure have helped to augment th health facilities of the country.

I convey my best wishes to the management and staff of HSCC for its endeavour towards providing quality service in healthcare and other social sector.

I wish HSCC all the best in its endeavours.

[Faggan Singh Kulaste]

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#### MESSAGE

I am glad to learn that HSCC is publishing 35th edition of its In-house journal.

I have been informed that HSCC is one of the few organization in South East Asia, rendering comprehensive range of professional consultancy services in health-care and other social sectors, in India and abroad. HSCC has rendered yeo-man services to the nation in health-care segment.

I convey my best wishes to the management and staff of HSCC for its endeavour towards providing quality consultancy services in health-care and other social sectors.

(Anupriya Patel

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कैम्प कार्यालय : भरुहना चौराहा (पुरानी हीरो हाँडा एजेंसी के सामने), मिर्जापुर-231001 (उ.प.) फोन. 05442-220133 आवासीय कार्यालय : सी.1/16 पंडारा पार्क, नई दिल्ली-110003 फोन: 011-23782610

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## Warm Welcome to the Secretary, Ministry of Health and family Welfare



Hon'ble Secretary of MOH&FW, Govt. of India, Shri C. K. Mishra IAS, being welcomed by Shri Gyanesh Pandey at AIIMS, Bhubaneshwar, Odisha.









भारत सरकार स्वास्थ्य एवं परिवार कल्याण विभाग स्वास्थ्य एवं परिवार कल्याण मंत्रालय Government of India Department of Health and Family Welfare Ministry of Health and Family Welfare

#### MESSAGE

I am happy to know that Hospital Services Consultancy Corporation (HSCC) is publishing its 35<sup>th</sup> in-house journal.

HSCC is a Public Sector enterprise rendering a comprehensive range of professional consultancy services in healthcare and other social services and its services have been utilized by various organisations, both in public and private sectors, the central governments/departments, state governments as also international agencies like the World Bank, WHO amongst others for their projects in India and abroad. The journal publication is an commendable effort on part of HSCC towards highlighting its activities for the benefit of its employees and stakeholders.

Felicitations to HSCC for their years of service and success. I trust you would continue your efforts with bounteous rigour and dedication in the years to come.

(C.K. Mishra)

कमरा नं. 156, ए-स्कंध, निर्माण भवन, नई दिल्ली - 110011 Room No. 156, A-Wing, Nirman Bhawan, New Delhi - 110011 Tele: (O) 011-23061863, Fax: 011-23061252. E-mail: secyhfw@gmail.com



## Ministry of Health & Family Welfare Senior Officers Joined



Dr. R. K. Vats, Additional Secretary

An IAS officer of 1986 batch from West Bengal Cadre, joined as Additional Secretary in the Ministry of Health and Family Welfare, Govt. of India, on 14/12/2016.



Shri Sanjeeva Kumara, Additional Secretary

An IAS officer of 1986 batch form Assam & Meghalaya Cadre, joined as Additional Secretary in the Ministry of Health and Family Welfare, Govt. of India on 17/10/2016.



Shri Arun Singhal, Joint Secretary

An IAS officer of 1987 batch (Uttar Pradesh Cadre), has been appointed as Joint Secretary, Health and Family Welfare. He is looking after Medical Education, Dental Education, Nursing, Allied Health Services, Medical & Dental Council of India, Indian Nursing Council, Pharmacy Council of India, National Board of Examination, Skill Development & Training, National Institute of Health and Family Welfare (NIHFW), New Delhi etc.



Dr. K. Rajeshwar Rao, Joint Secretary

An IAS officer of 1988 batch (Tripura Cadre) took over as Joint Secretary, Ministry of Health and Family Welfare on 11thApril 2016. He is looking after National Urban Health Mission, Rashtriya Swasthya Bima Yojana and the Proposed National Health Protection Scheme. Prior to this assignment, Dr. Rao held post of Principal Secretary to the Chief Minister of Tripura.





Shri Lav Agarwal, Joint Secreatry

An IAS officer of 1996 batch of Andhra Pradesh cadre, has been appointed as Joint Secretary, Department of Health & Family Welfare.



Shri Sudhir Kumar, Joint Secretary

An IAS officer of 1999 batch of Arunachal Pradesh-Goa-Mizoram and Union Territory (AGMUT) cadre, has taken over as Joint Secretary, Department of Health & Family Welfare.



Shri Navdeep Rinwa, Joint Secretary

An IAS officer of 1999 batch of UP, has been appointed as Joint Secretary, Department of Health & Family Welfare.

"To succeed in your mission, you must have single-minded devotion to your goal."

- Abdul Kalam





## From the CMD's Desk

#### To Esteemed Shareholders,

On behalf of the Board of Directors of HSCC, it gives me immense pleasure to welcome all of you at this 33nd Annual General Meeting of your Company. I take this opportunity to extend sincere thanks to you for joining us today and your unstinted support, provided to the Company during the year.

#### Review of Performance

As you would have seen in the Annual Report, during F.Y. 2015-16 we set new records with strong top line and bottom line growth and high quality earnings, reflecting the robustness of its Corporate Strategy of creating fast growth drivers. This performance is particularly remarkable when viewed against the backdrop of the extremely challenging business context in which it was achieved, namely, a slowdown in the economy and high levels of inflation.

I am glad to report that your Company has posted impressive performance for the year ended on 31st March 2016.

The Company recorded the highest ever Total Income, Consultancy Fees, Profit before Tax, Profit after Tax and Reserve & Surplus.

I am pleased to place before the shareholders that during Financial Year 2015-16, the Total Income achieved at Rs. 1106.98 Crore as compared to Rs. 575.77 Crore in the previous year, posting 92.26% growth. The Company earned Consultancy Fees of Rs. 97.98 Crore as compared to 42.28 Crore for previous year resulting 131.28% growth, which is higher than average service sector growth in India.

The Company posted pre-tax profit of Rs. 87.98 Crore as against Rs. 37.95 Crore during previous year. Thus company achieved 131.83% growth in pre-tax profits for the year 2015-16. The Company earned

Net Profit of Rs.54.62 Crore as compared to 24.54 Crore earned in previous year posting 122.58% growth.

I am pleased to inform you that Company has recommended 683% dividend on paid up capital amounting to Rs. 16.38 Crore out of Current year's profit for the year 2015-16. This is the 32th consecutive year the company declared the dividend. Upon paying this year's dividend, cumulative dividend paid to Government of India would be Rs. 56.90 Crore around 24 times of current paid up equity capital of the Company.

#### Performance of Healthcare Sector

Future of Healthcare sector especially the hospital in India is very bright in comparison with the global trend. India is lagging much behind in terms of requirement of infrastructure for building, equipment, manpower and their training, which are also the areas to address for the company.

The beds available in India per 1000 patients are approximately 0.9 against developed countries where per 1000 beds ratio is approximately 3 to 4. The increase in beds in India will lead to increase in overall infrastructure, including buildings, equipment and manpower.

The per capita expenditure on manpower of government on healthcare is also increasing wherein out of pocket expenditure has to reduce like other developed countries and thereby resulting into major addition to infrastructure On-going Projects.

The Company secured highest ever work for providing consultancy services for Design & Engineering, Project and Procurement Management for various prestigious & challenging projects during the reported year from the MOH&FW, its institutes, State Governments and some of them on against open bidding.



#### Key Major Projects secured in 2015-16

HSCC is an executing agency for Construction of 3 New AIIMS at Guntur, Kalyani & Nagpur with aggregate Project value of Rs. 4949 Crore.

HSCC is also appointed as an executing agency for PMSSY Phase-III work for 19 locations all over India.

Other works secured by HSCC in this financial year are:

- 100 intake Medical College attached to District Hospitals at Nahan, Hamirpur & Chamba.
- 100 intake Medical College at Pali, Rajasthan.
- Hospital Block for Pathology, Microbiology, Radiotherapy & Dermatology at the premises of Victoria Hospital, Bangalore.
- Housing & Hostel for Dr. R. P. Medical College, Kangra.

#### Awards and Recognition

HSCC has been widely acknowledged with various awards and recognition.

- PSE Excellence Award 2016 for best Corporate Governance
- 'SKOCH-BSE Order of Merit Award' -2016
- SKOCH-BSE Award for Technology Deployment received from Bombay Stock Exchange, Mumbai-2016
- Best PSU Leadership Award from Chhattisgarh Government-2016
- Best Leadership Award in Health Care Sector -2016 at the Elets Health Care Conclave.
- Special Jury Award in Knowledge Exchange Summit -2016 for HSCC's Outstanding Work in Redevelopment of Safdarjung Hospital and Up gradation of Existing Govt. Medical Institutions at 19 locations in India from the Dy. CM of Goa.
- Best PSU award for its outstanding work in rendering professional Health Care consultancy services at the Digital India Knowledge Exchange Summit-2016.
- Special Recognition for Excellent digitalization work on various Health Care projects across the country in 6th Healthcare leaders' Forum 2016, New Delhi.
- Certificate of recognition for HSCC's outstanding work in Health Care Sector from Governance Now-2016

#### Mini Ratna Status

During the year the HSCC achieved the status of its Mini Ratna-I status from December 2015 onwards.

Top Management is striving to achieve sustained growth in turnover as well as in pre-tax profits continually through strategic interventions like cost-control, optimum utilization of resources and system improvements. The Company has achieved "Very Good" Rating under the Memorandum of Understanding (MOU) for the year 2014-15 signed with the Ministry of Health & Family Welfare as per guidelines of Department of Public Enterprises (DPE), Government of India.". Further, based on results, for the year 2015-16, the Company expects to get "Excellent" rating as per MOU evaluation.

#### Corporate Social Responsibility

The Company being in the field of Health Care, all its activities and operations are indirectly dedicated towards the social responsibility.

In F.Y. 2015-16, HSCC contributed Rs. 60 Lakh for 10 Cochlear Implant to Hearing Impaired Children with special needs through M/s Artificial Limb Manufacturing Corporation of India. (A Government of India Undertaking under Ministry of Social Justice and Empowerment). HSCC made contribution of Rs. 49.24 Lakh to "Clean Ganga Fund" for river development and rejuvenation of River Ganges. HSCC also contributed Rs. 5 Lakh for construction of charitable dispensary building at Ramakrishna Math, Kolkata.

#### Change in Accounting Policies

In 2015-16, HSCC brought change in its accounting policies. Revenue recognition is done for all Civil Projects i.e. recognition of value of work done and contract expenses in Profit & Loss Account of the company. Interest income on FDRs of client is recognized as Revenue of the company and interest paid to clients by crediting their accounts is shown in Expenditure side of Profit & Loss Account.

The matter in line agreed by Internal Auditors, Statutory auditors and CAG (Comptroller and Auditor General) for change in above accounting policy for revenue recognition for all projects.

#### Global Business

Your Company has also been exploring business opportunities abroad through Ministry of External Affairs in the SAARC group of countries.

#### Growth Vision

To be a leading consulting company providing value-added, innovative and integrated services for enhancing healthcare in India and overseas, leveraging its core competence in other infrastructure projects and providing an invigorating and enabling work environment to its professional employees.

In order to develop into a world class Consultancy Organization, thrust is on diversifying and expanding the operations such as Building Engineering and Maintenance Services and also the client base of the Company.

#### Corporate Governance

The philosophy of the Company is to ensure transparency in its dealings and compliance of country's laws and regulations in order to promote ethical conduct of business. i.e. observing transparency, integrity, professionalism, accountability and proper disclosure.

In F.Y 2015-16, members of the Board, Audit Committee, Remuneration Committee and CSR Committee was reconstituted due to expiry of tenure of independent directors.

#### Acknowledgement

In conclusion, On behalf of the Board of Directors and on my own behalf, I extend sincere thanks for the valuable guidance, support and cooperation extended to the Company by the Ministry of Health & Family Welfare, Ministry of External Affairs and stakeholders. I thank all our esteemed shareholders for their continued support, whose trust and confidence are pillars of strength in our entire endeavour.

I also place on record my sincere thanks to - Ministry of Health & Family Welfare, Ministry of External Affairs, Ministry of Ayush, AIIMS, PGI Chandigarh, Govt. of Punjab & Haryana, Govt. of Kerala, Govt. of Himachal Pradesh, Govt. of Chhattisgarh, Govt. of Uttar Pradesh and other Business Associates for the continuous support and reposing confidence in us. The Company, as always, will remain focused on Customer Satisfaction.

I also like to thank the CAG, Statutory Auditors and Internal Auditors of the Company for their valuable co-operation.

I place on record the appreciation to the hard work, commitment and unstinting efforts put in by your Company's employees at all levels.

In return to your cooperation and support extended to me, I promise to take your company to new and commanding heights.

Thanking you,

#### (Gyanesh Pandey)

Chairman and Managing Director

Place: - New Delhi Dated: - 12.01.2017



## MOU Signed between HSCC (India) Ltd and Ministry of Health and Family Welfare, Govt. of India



HSCC (India) Ltd. signed the Memorandum Of Understanding (MoU) with the Ministry of Health and Family Welfare, Govt. Of India. The MoU was signed by Shri C. K. Mishra, Secretary Health & Family Welfare, Govt. of India and Shri Gyanesh Pandey, CMD, HSCC, in the presence of Shri K. B. Aggarwal, Addl. Secretary, MOHFW and Shri Navdeep Rinwa, JS, MOHFW; officials from HSCC were also present on the occasion.

"We are what our thoughts have made us; so take care about what you think. Words are secondary. Thoughts live; they travel far."

- Swami Vivekananda



## **Annual General Meeting**

## Annual General Meeting at a Glance

HSCC (India) Ltd. a Mini-Ratna Category – I PSU, under Ministry of Health and Family Welfare, Govt. of India, posted a turnover of Rs 1106 Cr. for the F. Y. ending 31st March, 2016 against previous year's corresponding figure of Rs. 575 Cr. The company posted a PBT of Rs. 86.87 Cr. and PAT of Rs. 54 Cr. which is 128% and 122% higher than respective previous year figures. The company has an order book of more than Rs. 18000 Cr. healthcare infrastructure projects (throughout the country and abroad). HSCC's net worth is Rs. 174 Cr.; Its performance over the past few years has been excellent. It has been rated as one of the fastest growing PSUs by renowned rating agencies.

The company, at its 33rd AGM held on 29th November, 2016 at the MOHFW, declared a dividend of Rs. 16.38 Cr. which is 233% higher than the previous year dividend of Rs. 4.92 Cr. The dividend cheque was presented by the Chairman and Managing Director, Shri Gyanesh Pandey, to Shri J. P. Nadda, Hon'ble Minister for Health & Family Welfare, Govt. of India, in the presence of Shri C. K. Mishra, Secretary (Health) and other share holders of the company.



The 33rd AGM of HSCC (India) Ltd was held on 29.11.2016. The AGM was attended by Shri C. K. Mishra, Secretary Health and Family Welfare, Shri Sudhir Kumar (JS, MOH&FW), Shri Arun Singhal (JS, MOH&FW), Shri Navdeep Rinwa (JS, MOH & FW), Shri Gyanesh Pandey, CMD (HSCC), Shri S. K. Jain (Director-Engg), Shri Saurabh Srivastava (CGM-F&A) and other senior officials.



## **Dividend Paying Ceremony -2016**

## HSCC Pays 683% Dividend

HSCC has set up a new record with strong top-line and bottom-line growth, reflecting the robustness of its Corporate Strategy of creating fast growth drivers. During Financial Year 2015-16, the company achieved a total turnover of Rs. 1106.98 Crore as compared to Rs. 575.77 Crore in the previous year, posting a significant and remarkable growth of 92.26%.

The Company posted pre-tax profit of Rs. 87.98 Crore as against Rs. 37.95 Crore during previous year. Thus company achieved 131.83% growth in pre-tax profits for the year 2015-16. The Company earned an excellent net profit of Rs. 54.62 Crore as compared to Rs. 24.54 Crore, earned in previous year, posting 122.58% growth.

HSCC recommended 683% dividend on paid-up capital, amounting to Rs. 16.38 crore out of current year's profit. This is the 32nd consecutive year the company declared the dividend. Upon paying this year's dividend, cumulative dividend paid to Government of India would be Rs. 56.90 Crore around 24 times of current paid-up equity capital of the Company.

This performance is remarkable more particularly when viewed against the backdrop of the extremely challenging business context in which it was achieved, namely, a slowdown in the economy and high levels of inflation.



Shri Gyanesh Pandey, CMD, HSCC presented a dividend cheque, amounting to Rs. 16.38 crore (being 683% of the paid-up capital), to the Hon'ble Minister of Health & Family Welfare (MOHFW), Shri J. P. Nadda, in the presence of Shri C. K. Mishra, Secretary, Health and Family Welfare on 29.11.2016. Shri K. B. Agarwal (AS, MOHFW), Shri Arun Singhal (JS, MOHFW), Shri Sudhir Kumar (JS, MOHFW), Shri S. K. Jain (Director-Engg.), Shri S. C. Garg (CGM-Projects), Shri Saurabh Srivastava (CGM - F&A) and other officials of Ministry and HSCC.

"The tree laden with fruits always bends low. If you wish to be great, be lowly and meek."

- Sri Ramakrishna Paramahamsa



## Performance at a glance

The company has yet again posted excellent results for the year ending 31.03.2016 with highest turnover of Rs. 110698 Lakhs and highest ever profit after tax of Rs. 5462 lakhs

The Company incorporated in 1983, with the paid up capital of Rs. 40 lakhs, had later on issued bonus shares of Rs. 200 lakhs out of its Reserves & Surplus, resulting in increase of paid-up capital to Rs. 240 lakhs. As on 31.03.2016, the company's Net Worth touched Rs. 17422 Lakhs.

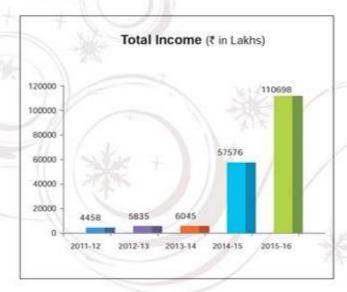
The objectives and strategies of HSCC are designed to significantly enhance Net Worth through business growth that drives higher revenue and profits as well as strong sustained free cash flow generation. In this way, company's value gets enhanced while maintaining a strong balance sheet and attractive dividend to shareholders.

The company will continue to evolve as the best-in-class service provider in healthcare sector both in terms of quality and time-frame of service delivery, offering distinctive and innovative services that delights its clients.

(₹ in Lakhs)

Particulars	2011-12	2012-13	2013-14	2014-15	2015-16
Income	4458	5835	6045	57576*	110698*
Profit Before Tax	2352	3600	3714	3795	8687
Net Profit	1472	2257	2398	2454	5462
Net Worth	8948	10587	12081	13933	17422
Dividend	300	468	492	492	1638
Total Order Book (Fee)	5904	24928	30089	10835	27933
Rating Against MOU	Excellent	Excellent	Excellent	Very Good	Excellent (Expected)

<sup>\*</sup> Note: Revenue Recognition Policy for the financial year 2015-16 has been changed; however, there is no change in profitability due to change in Accounting Policy.







## **Financial Summary**

(Figures Rs. in Lakhs)

THE DECADE'S FINANCIAL RESULTS AT A GLANCE

FINANCIAL PERFORMANCE	10.00	07-08	60-80	00-10	10-11	11-12	12-13	13-14	14-15	15-16
Paid-up Capital	160	160	240	240	240	240	240	240	240	240
Reserve & Surplus	5111	5695	6341	6669	7632	8028	10347	11841	13693	17182
Net Worth	5271	5855	6581	7239	7872	8948	10587	12081	13933	17422
Net Fixed Assets	727	707	675	632	615	009	685	693	649	635
Working Capital	4455	5105	5811	6440	7117	8958	10200	12053	14165	17519
Capital employed	5271	5855	6581	7072	7731	9168	10885	12746	14814	18154
OPERATING STATISTICS										
Consultancy Fee/Turnover*	8/91	1740	1936	2097	2311	2929	3380	3919	49004*	102180*
Interest & Other Income	845	1356	1337	1218	1034	1529	2455	2126	8572	8218
Total Income*	2523	3096	3273	3315	3346	4458	5835	6045	57576	110698
Expenditure	1224	1711	1696	2002	1993	2048	2203	2287	53782	101948
Gross Margin	1299	1385	1577	1385	1357	2409	3632	3758	3864	8750
Depreciation	45	45	44	39	36	28	32	44	69	63
Profit before Tax	1254	1340	1533	1346	1321	2352	3600	3714	3795	8687
Profit after Tax	798	836	970	829	834	1472	2257	2398	2454	5462
Provision for taxation	456	503	563	487	487	880	1343	1316	1341	3225
Dividend	802	208	208	173	173	300	468	492	492	1638
MANPOWER	6									100
Employees (in Nos)	130	132	139	135	132	124	123	143	153	162
(On regular Pay Scales)					20-3			1	1	
RATIOS				-16			11/4/11	1		
PBT/Total Income (%)	20	43	47	41	39	53	62	19	59	8
Net Profit/Total Income (%)	32	27	30	56	25	33	39	40	38	5
Net Profit/Net Worth (%)	15	14	15	12	П	91	21	20	18	31
Total Income Per Employee	61	23	24	25	52	36	47	42	42	683
Earning Per Share (EPS) (Rs.)	499	523	404	358	347	613	940	666	1022	2276
Book Value Per Share (Rs.)	3294	3659	2742	3016	3280	3728	4411	5034	5805	7259



## SSB Block in Netaji Subhash Chandra Bose Medical College & Hospital, Jabalpur, Madhya Pradesh

The foundation Stone for Super Specialty Block in Netaji Subhash Chandra Bose Medical College, Jabalpur, Madhya Pradesh was laid by Shri Jagat Prasad Nadda, the Hon'ble Minister for Health and Family Welfare on 05th November 2016. The project is under Pradhan Mantri Swasthya Suraksha Yojana (PMSSY) which envisages setting up of new AIIMS and upgradation of existing Government Medical Colleges. Shri Gyanesh Pandey, CMD, HSCC briefed the Hon'ble Minister about the upcoming blocks. The ceremony was also graced by Shri Faggan Singh Kulastre, Hon'ble Minister of State, Health & Family Welfare, Govt. of India; Shri Shivraj Singh Chouhan, Hon'ble Chief Minister of Madhya Pradesh; Shri Sharad Jain. Hon'ble Minister for Medical Education, Govt. of MP; Shri Rustam Singh, Hon'ble Minister of Health and Family Welfare, Govt. of MP along with other dignitaries.

With a view to correct the imbalances in availability of affordable & reliable tertiary-level healthcare in the country in general, and, to augment facilities for equality medical education in under-served or backward areas, in particular, upgradation of 39 Government Medical Colleges or Institutions are being undertaken under the PMSSY Phase-III programme. Of these, 19 are being taken up by HSCC as the project Management & Supervision Consultant. This project is one of these.

The facilities proposed are as per the Gap Analysis Reports, distributed over the two blocks, and include:

- Block A OPD, Paediatrics Surgery ward, CTVS ward, Neurology ward, ICUs, 3 Operation Theatres + Cath lab
- Block B: Dialysis, Diagnostics, Urology ward, Labs, Neurosurgery, Cardiology wards, ICUs, 2 OTs

The construction is to be spread over an area of 15,987 Sqm; bed strength of 266 would be added (including 62 ICU beds & 12 Dialysis beds).

The proposed facilities shall be implemented within a period of 26 months.

According to the working Group on Tertiary care Institutions for the 12th Five Year Plan, strengthening & up-gradation of more medical Colleges should be taken up through PMSSY during the Plan period.





## SSB Block, Motilal Nehru Medical College, Allahabad, UP

Foundation Stone for Super Specialty Block under PMSSY (Ph-III) at M.L.N. Govt. Medical College, Allahabad & it's maintenance was laid by Shri J. P. Nadda, the Hon'ble Minister for Health and Family Welfare, Govt. of India in the presence of Hon'ble Minister of State for Health and Family Welfare Mrs. Anupriya Patel. The hon'ble ministers were briefed by Shri Gyanesh Pandey, CMD, HSCC, about the project. The project is the being implemented under PMSSY -Ph III scheme of Govt. of India, for up gradation of Govt. Medical College at Allahabad. Project Comprises of G+5 Story building having total area of 15635.00 Sqm. & comprising of following facilities like 160 bedded wards with 52 ICU beds and 8 Operation theatres. The project will be having departments like Neurology, Neurosurgery, Urology, Nephrology, Plastic Surgery, Surgical Oncology, CTVS and Endocronology.







## SSB Block, Maharani Laxmibai Medical College, Jhansi, UP

Foundation Stone for Super Specialty Block under PMSSY (Ph-III) at Maharani Laxmibai Medical College, Jhansi, was laid by the Shri Jagat Prasad Nadda, the Hon'ble Minister for Health and Family Welfare, Govt. of India, in the presence of Union Minister of Water Resources, River Development & Ganga Rejuvenation, Sushri Uma Bharati and the Hon'ble Minister of State for Health and Family Welfare Mrs. Anupriya Patel. They were briefed by Shri Gyanesh Pandey, CMD, HSCC about the project. The project is being implemented under PMSSY –Ph III scheme of Govt. of India for up gradation of Govt. Medical Colleges in various states.

The project comprises of 186 bedded wards with 60 ICU beds and 6 Operation Theatres, including of a cardiac cath lab. The project will be having departments like Nephrology, Urology, Cardiology, Neurology, Neurosurgery, Burns & Plastic Surgery.







## SSB Block , Rabindra Nath Tagore Medical College, Udaipur, Rajasthan

The foundation Stone for Super Specialty Block in Rabindra Nath Tagore Medical College & Hospital, Udaipur, Rajasthan

was laid by Shri J. P. Nadda, the Hon'ble Minister for Health and Family Welfare on 28th December 2016. The project is under Pradhan Mantri Swasthya Suraksha Yojana (PMSSY) which envisages setting up of new AIIMS and up-gradation of existing Government Medical Colleges. Shri Gyanesh Pandey, CMD, HSCC briefed the Hon'ble Minister about the upcoming blocks. The ceremony was also graced by Shri Kali Charan Saraf, Hon'ble Health Minister, Govt. of Rajasthan, Shri Gulab Chand Kataria, Hon'ble Minister for Home, Govt. of Rajasthan, and other eminent dignitaries. The project will be having 168 beds with 7 departments like Radiotherapy/Oncology, Burns & Plastic Surgery, GI Medicine, GI Surgery, Urology, Neurosurgery, Neurology, Endocrinology, Nephrology, 46 ICU beds and 7 Operation Theatres along with a world-class cath lab.







## SSB Block, Sardar Patel Medical College, Bikaner, Rajasthan

The foundation Stone for Super Specialty Block in, Sardar Patel Medical College, Bikaner, Rajasthan, was laid by Shri J. P.

Nadda, the Hon'ble Minister for Health and Family Welfare on 30th December, 2016. The project is under Pradhan Mantri Swasthya Suraksha Yojana (PMSSY) which envisages setting up of new AIIMS and up-gradation of existing Government Medical Colleges. Shri Gyanesh Pandey, CMD, HSCC, briefed the Hon'ble Minister about the upcoming blocks. The ceremony was also graced Shri Arjun Ram Meghwal, Hon'ble Union Minister of State for Finance & Corporate Affairs, Shri Kali Charan Saraf, Hon'ble Health Minister, Govt. of Rajasthan and other eminent dignitaries. The project will be having Neurology, Neurosurgery, Nephrology, Paediatric Surgery, Gastroenterology, Cardiology, Surgical Oncology with 168 beds, 46 ICU beds and 7 Operation Theatres including a cath lab.

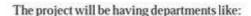






## SSB Block, Govt. Medical College, Kota, Rajasthan

The foundation Stone for Super Specialty Block in Government Medical College & Hospital, Kota, Rajasthan, was laid by Shri J. P. Nadda, Hon'ble Minister for Health and Family Welfare on 30th December, 2016. The project is under Pradhan Mantri Swasthya Suraksha Yojana (PMSSY) which envisages setting up of new AIIMS and up-gradation of existing Government Medical Colleges. Shri Gyanesh Pandey, CMD, HSCC briefed Hon'ble Minister about the upcoming blocks. The ceremony was also graced by Shri Kali Charan Saraf, Hon'ble Health Minister, Govt. of Rajasthan, Shri Om Birla, MP, of Kota, Rajasthan, and other eminent dignitaries.



· Nephrology

Gastrology

Neurosurgery

· Burns & Plastic Surgery

- Urology
- Cardiology



- Neurology
- Paediatric Surgery
- · CTVS

This would be a 213 bedded block with 70 ICU beds, 7 operation theatres including a cardiac cathlab.





## Inauguration

## Inauguration of Block –I of the Tomo Riba Institute of Health and Medical Sciences, Naharlagun, Arunchal Pradesh

The Block-I of 300 bedded Tomo Riba Institute of Health and Medical Sciences, Naharlagun, was inaugurated by the Hon'ble Chief Minister of Arunchal Pradesh Shri Prema Khandu in the presence of the Hon'ble Health Minister Shri Jomde Kena, Shri C. K. Mishra, Secretary (Health & Family Welafare ) Govt. of India, and Smt. Shakuntala D. Gamlin, the Chief Secretary of Arunchal Pradesh. This is a mile stone for the State of Arunachal Pradesh to get the first Medical College. While briefing the guests Shri Gyanesh Pandey, CMD, HSCC explained about the entire project and its future course of action. The phase –I has been completed with facilities like OPD Block, OTs, ICU, NICU Wards, Administration Block and General Ward.



Subsequently, the establishment of new Medical College, with 100 in-take has been sanctioned by MOHFW to the State Govt., would be taken up by HSCC. The establishment of Medical College includes Academic block, 170 hospital beds and residential blocks to the existing hospital, being upgraded.





## **Awards & Recognitions**

## Certificate of Recognition to HSCC by Governance Now for its excellent work in Health Care Sector

HSCC has been awarded the Certificate of Recognition by Governance Now at an event for PSU IT Casebook Launch -2016. Shri Gyanesh Pandey, CMD, HSCC, accepted the honour from Shri P. P. Chaudhry, Hon'ble Minister of State, Ministry of Law & Justice and Electronics & Information Technology and Shri Chaudhry Birender Singh, Hon'ble Minister, Ministry of Law, Govt of India in presence of Dr. Ajay Kumar, Addl. Secretary, Ministry of Electronics & IT, Shri Vinit Goenka, Member-Taskforce (IT), Ministry of Shipping, Road Transport& Highways, Shri Kailashnath Adhikari, MD, Governance Now - SAB TV Group along with other dignitaries.



A Seminar was organised by ArchiDesign Group on 'National Agenda-Architecture 2030-Opportunities and Challenges', a thought-provoking symposium, a visionary approach in the emerging scenario at Bangalore. Shri Gyanesh Pandey, CMD HSCC, presided over the function as Chief Guest and delivered a key note address on Hospital Architecture, Diagnostic Equipment, IT & Infrastructure-2030.





## **BRICS Trade Fair - 2016**

BRICS Trade Fair was announced by Shri Narendra Modi, Hon'ble Prime Minister of India, at BRICS Council Meeting in UFA in 2015 during Russia's Presidency of BRICS. The Trade Fair was 1st in series and attended by exhibitors from the BRICS Nations. The Business delegations from BRICS nations were led by the Trade Ministers of respective countries. The Event was inaugurated by Hon'ble Prime Minister of India on 13th October, 2016 at Pragati Maidan, New Delhi followed by the BRICS Business Forum which was addressed by the Trade Ministers. It had been decided by the Hon'ble Prime Minister of India and Ministry of External Affairs, Govt. of India to invite Business delegations as well from the BIMSTEC countries. The theme of the



event was "Building BRICS-Innovation for Collaboration".

BRICS Trade Fair was scheduled for October 12 - 14, 2016 at Pragati Maidan, New Delhi; it was organized on the theme 'Building BRICS - Innovation for Collaboration'. While there were several sectors of interest to BRICS countries that represented at the Trade Fair, the focus was to showcase some of the best technologies available across BRICS nations to address BRICS countries main development challenges. The BRICS Trade Fair also focused on Start-ups, it will endeavour to bring together young entrepreneurs from across BRICS nations on this platform.

Being very proactive in participating at various prestigious events and exhibitions, HSCC on invitation from FICCI, Ministry of Commerce and Ministry of External Affairs participated in BRICS – Trade Fair "2016". As a part of this, HSCC displayed its capabilities, creativities and innovations. It was indeed a great international platform to display the Company's various projects.







# Conference of Association of Plastic Surgeons of India (APSICON) at AIIMS, New Delhi

Plastic Surgery, as a super speciality, has grown over the years. It is quite relevant to discuss the new dimensions added in speciality. Department of Burns, Plastic & Maxillofacial Surgery, Safdarjang Hospital & VMMC, in association with the Delhi chapter of the Association for Plastic Surgeons of India, organised the 51st APSICON Annual Conference with great enthusiasm and involvement from 21st to 27th November, 2016 at AIIMS, New Delhi. HSCC participated in this conference by way of putting up its stall. Dr. M. C. Mishra, Director, AIIMS visited HSCC's stall with other officials.





# Conference of Association of Obstetricians and Gynecology of Delhi (AOGD) at Ashoka Hotel, New Delhi

The 38th Annual Conference of Association of Obstetricians & Gynecology of Delhi was organized by Department of Obstetrics & Gynecology, Maulana Azad Medical College & Lok Nayak Hospital from 11th to 13th November, 2016, with the theme 'women's





health to new horizons'. The Chief Guest Dr. Jagdish Prasad, Director General of Health Services accompanied by Dr. Sudha Prasad, President AOGD and the Hon. Secretary, Dr. Ashok Kumar led the conference. HSCC participated in this conference be putting up its stall.



## World Trauma Congress - 2016

World Trauma Congress 2016, was held at Vigyan Bhawan, New Delhi, from Aug 17th to 20th, 2016. The congress co-hosted by the Indian Society for Trauma and Acute Care (ISTAC) and the World Coalition for Trauma Care (WCTC) was organized by the JPN Apex Trauma Centre, All India Institute of Medical Sciences. ISTAC® has been actively involved in advancing the knowledge in the field of Trauma and Acute Care through education and research over the years.

The main objective of this congress is to exchange ideas, experiences and lessons learned about the role of internationally accepted systems, infrastructure and protocols in the field of trauma care, mass causality incidents, and disasters. This congress enlightened all regarding issues pertaining to Trauma Systems, Trauma Surgery, Trauma Critical Care, Neuro-trauma, Orthopaedic Trauma, Trauma Reconstructive Surgery, Disaster



& Military Surgery, Trauma Nursing, Rehabilitation, Injury prevention as well as issues related to the UN Decade of Action on Road Safety. This congress aimed at bringing all specialists in the field of trauma care and allied specialties (Holistic trauma care, from "resuscitation to rehabilitation", inclusive of the pivotal role played by the pre-hospital personnel, nursing and rehabilitation colleagues) together.

HSCC, being the pioneer in developing world-class health care infrastructure and associated with the infrastructure development of various trauma care centres in India and abroad, was an active participant in the World Trauma Congress - 2016 by displaying its long-term association with trauma care in the country at the exhibition.

## Training Programme on Primavera Schedule Update

To develop awareness about the schedule developed by Shimuk for 14 SSBs being constructed by HSCC across the country and to establish a uniform system across all projects for updating schedule, a two-day training programme was held at corporate office, Noida 20th to 21st January, 2017. It was attended by all the respective Site-Incharges.

Shimuk is a Project Management Training and Consultancy Organization. Shri Mukul Gupta, the Chief Presenter and Shri Happy Sharma gave a Training Presentation on Project Management.



#### Topics covered during the Training Session included:-

- General Project settings in Primavera for PMSSY: HSCC SSB Project.
- EPS (Enterprise Project Structure)
- WBS (Project Structured by Shimuk)
- Activities Description (Activities taken into consideration by Shimuk)
- Relations Between Activities
- Resources
- Layout Settings
- Report from Primavera
- Schedule Updating
- Reporting





## Goods and Service Tax Act

Proposal of Goods and Service Tax is an effort of Government to have a simplified one tax system in the country. This will help to bring all type of sales and services under one common umbrella for taxation purpose. In the fast growing economy and diversified system, it is very difficult to survive with the multiple and complex system of taxation. Over 130 countries had adopted the GST model in one or other way. In Asia country like Australia, New Zealand and Singapore are already using GST Model.

Likewise India has also entered in one of the biggest tax reform Named as "GOODS AND SERVICE TAX." (GST)

#### 1. INTRODUCTION

GST is a destination based tax on goods and services with value addition at each stage. In the continuous channel of production and distribution, set off benefit is available and the tax is imposed on final consumption within the taxing jurisdiction.

GST may be defined as a tax on Goods and Services which is leviable at each point of sale or provision of service, in which at the time of sale of goods or providing the services the seller or service provider may claim the input credit of tax which he has paid while purchasing the goods or procuring the service.

GST is a Value Added Tax (VAT) on both goods and services, as against the prevailing VAT only on goods and Service Tax only on Services.

The basics of GST may be elaborated through the proposed salient features of the GST model given by Empowered Committee:



Saurabh Srivastava CGM Finance

- A qualified cost accountant by profession having more then 20 years of experience in Financial Sector in PSUs. Presently working as Chief General Manger, Finance in HSCC (India) Ltd. for last of couple of years.
- GST to have two component: one levied by the Centre (Central GST), and the other levied by the States (State GST) with
  rates for Central GST and State GST to be prescribed appropriately reflecting revenue consideration and acceptability.
  GST model to be implemented through multiple statues (one for CGST and SGST statue for every state) but with uniform
  basic features of law such as chargeability, definition of taxable event and taxable person, measure of levy including
  valuation provisions, basis of classifications etc.
- Both Central GST and State GST to be leviable on all transactions of goods and services made for a consideration except goods and services, which are outside the purview of GST and transaction which are below the prescribed threshold limits.
- Central GST and State GST to be paid to the accounts of the Centre and the States Separately and consequential nonavailability of cross-utilisation of input tax credit ie. taxes paid against the Central GST only and State GST to be permitted only in the case of inter-state supply of goods and services under a newly conceived Inter-State GST (IGST) model.
- Uniform procedures for collection of Central GST and State GST would respective legislation with responsibility of administering Central GST with the Centre and for State GST with the States.

The basis of taxability would be same for both CGST and GST. Empowered Committee (EC) of State finance Ministers opined that SGST as well as CGST for goods should have two rate structure:

Lower rate – for necessary items and goods of basic importance;

Standard rate-for other goods in general.

Further they advised one tax rate for GST and CGST for services. There will also be a special rate for precious metals. The rates are yet to be finalized. For example GST rates in few countries are as under:

Country	Australia	France	Canada	Germany	Japan	Singapore	Sweeden	New Zeeland
Rate of GST	10%	19.6%	5%	19%	5%	7%	25%	15%

At present India is working on complex multiple type of taxation having cascading effect of "Tax on Tax." Industries are facing complications where multiple taxations involved like in construction industry having impact of Works Contract Tax and Service Tax.

After implementation of GST various Indirect taxes will be foregone. GST will sum summed all the Central and State taxes.



As per GST Constitutional Amendment Bill 2011, the status will be as under:

#### Central Taxes that would be subsumed under the GST

- a. Central Excise Duty
   b. Additional Excise Duty
   Levied under Excise Act, 1944
   Levied under Excise Act, 1944
- c. The excise duty levied under the Levied under Medicinal and & Toiletries Medical Preparation Act To iletries Preparation Act
- d. Service Tax Levied under Chapter V of Finance Act 1994
- e. Additional Custom Duty Levied under Custom Act, 1962 f. Special Additional Duty of Custom - Levied under Custom Act, 1962
- g. Surcharge & Cess
   Levied under on any of above taxes or any other surcharges.

#### State Taxes and levies would be subsumed under GST

- a. VAT Levied by any state in India
- b. Sales Tax Levied under Central Sales Tax Act, 1956.
- c. Entertainment Tax-Unless levied Levied by any state in India by the Local bodies
- d. Luxury Tax Levied by any state in India e. Taxes on lottery, betting & Gambling - Levied by any state in India
- f. State cess and Surcharges in so far as Levied under on any of above taxes they relate to supply of goods & Servicesor any other cesses and surcharge
- g. Entry tax not in lieu of Octroi Levied by any state in India

Unlike the other countries where GST is a centralized tax, in India it will be leviable by both central and state governments as per the proposal. As such both the structure and administration of the levy will have to emerge after detailed negotiations and bargaining between states and union territories with legislatures.

The Centre and states had broadly agreed on the structure of the tax and administrative system and the mechanism for relieving taxes on inter-state transactions. It was commonly agreed on exemption list, levying of tax at two rates and keeping petroleum products out of GST regime. It has also been agreed that the tax levied at the stage of inter-state sale was to be collected and poled separately and transferred to the destination state through clearing house.

#### 1.1 Origin of GST in India.

In the context of implementation of Fiscal Responsibility and Budget Management (FRBM) Act, 2003, the Kelkar task force had suggested a comprehensive Goods and Service Tax (GST) based on VAT principle.

The effort to introduce the new tax regime was reflected for the first time in 2006-07 in Union Budget Speech. The then Finance Minister Mr. P. Chidambaram remarked that there is a large consensus that the country must move towards a national level GST that must be shared between the Centre and States.

Subsequently the Empowered Committee of State Finance Ministers agreed to work with the Central Government to prepare a road map for introducing a national level GST with effect from 1st April 2010. In may 2007 Empowered Committee (EC) of State Finance Ministers in consultation with the Central Government, constituted a Joint Working Group (JWG) to recommend the GST Model. JWG presented its report on the GST to EC in November 2007.

The first Discussion paper on Goods and Service Tax in India by the Empowered Committee of State Finance Ministers was released on November 10, 2009.

The Constitution Amendment Bill for Goods and Services Tax (GST) has been approved by The President of India after it was passed in the Parliament (Rajya Sabha on 3 August 2016 and Lok Sabha on 8 August 2016) and ratification by more than 50 percent of state legislatures. The Government of India is committed to replace all the indirect taxes levied on goods and services by the Centre and States and implement GST by April 2017.

#### With the implementation of GST:

- It is anticipated that the tax base will be comprehensive and all goods and services will be taxable, with minimum exemptions.
- It will reduce the cascading effect of tax on the cost of goods and services. It will impact the tax structure, tax incidence, tax computation, tax payment, compliance, credit utilization and reporting, leading to a complete overhaul of the current indirect tax system.
- It will have a far-reaching impact on almost all the aspects of the business operations.
- It would bring in significant change in doing business in India.

NOTE: Article is to give basics information related to implementation of Goods and Service Tax in India. Wherever required the data are taken from available websites.



# Can Liquidated Damages' and Risk and Costs Claimed Concurrently

This article attempts to address a common issue which arises in disputes arising from breach of commercial contracts executed by and between the Employer and the Contractor. In this era of rapid growth and development, timely execution of commercial contracts is of utmost importance. However, in course of performance of contracts, breaches by one party to the prejudice of the other party are also inevitable. Such breach calls for financial compensation to the affected/ aggrieved party for loss or injury by the party in breach in the nature of "damages". Generally speaking, in case of breach of contract, a sum is awarded to restore the affected party to the economic position the parties expected to be in upon due and proper execution/ performance of the contract. However, it is not practically possible or viable to award damages in such manner and apply it as a straitjacket formula irrespective of the provisions of the contract.

The affected party may claim damages with a view to restore itself to the economic position it occupied at the time of execution of the contract or to prevent the party in breach from being unjustly enriched. Apart from the above standard terms of contract, parties while executing modern day contracts agree for predetermined measure of damages in the form of "liquidated damages" to be paid upon breach of the contract by one of the parties. Usually, liquidated damages are quantified and limited to stipulated percentage of the contract value.

However, merely because the parties agree to a maximum ceiling limit for claiming liquidated damages, that by itself does not preclude the parties from claiming or recovering damages on other accounts, if otherwise the contract provides for the same and the actual damages suffered is much more.

It is a common understanding that in a contract that provides for payment of liquidated damages for its breach, the party complaining of the breach can recover from the party

in breach only a reasonable compensation not exceeding the amount of the liquidated damages that has been agreed upon. The judgments of the Supreme Court, namely Fateh Chand vs. Bal Kishan Das, ((1964) 1 SCR 515), Kailash Nath Associates vs. Delhi Development Authority, (2015) 4 SCC 136 and ONGC vs. Saw Pipes, 2003 (5) SCC 705, are wrongly relied upon to support the aforesaid myth.

However, each of the aforesaid judgments, lays down the law only with respect to awarding damages under Section 74 of the Indian Contract Act, 1872 and do not mention Risk and Costs being claimed under a separate contractual clause and hence do not throw light on the issue whether Liquidated Damages and Risk and Costs may be claimed simultaneously.

The proposition of law that the aggrieved party is only entitled to a reasonable compensation which should not exceed the sum of penalty or pre-determined amount which has to be paid after the breach of the contract, may be held to be correct, if the relevant provision of the contract does not expressly or by necessary implication keep alive the right to claim damages under the general law, the right to claim the same may be necessarily excluded.

However, the above proposition may not hold good when the parties had specifically agreed to imposition of liquidated damages in the nature of penalties for a specific breach, viz, failure to meet specific milestone date and loss resulting therefrom.

In addition to the provision for Liquidated Damages, subject to the terms of the contract the aggrieved party may be well within his or her rights to recover risk and costs/additional costs and expenses incurred for engaging third parties for carrying out balance work/supply of materials, etc with a view to avoid delay in contemplation and/or mitigate further delay.

Therefore, claiming of Liquidated Damages and Risk and Costs simultaneously is indeed a reality but would necessarily depend upon the terms and conditions of the contract which would essentially govern the right of the parties. But the mere existence of provision for Liquidated Damages in a contract which may provide for a maximum ceiling limit in terms of stipulated percentage of the contract value would per se not be a bar from recovering actual damages incurred under other heads.



Vivek Tyagi Sr. Manager (Legal)

Law Graduate from Delhi University and Master in Law (LLM from Kurukshetra University, enrolled as an Advocate with Bar Council of Delhi in 1996, had seven years of experience as active legal practitioner and more than 13 years as Law officer of the leading Public Sector Undertaking. Presently working as Senior Manager, Legal in HSCC (India) Ltd for more than 10 years.



In the aforesaid background, subject to the provisions of the contract, Liquidated Damages and Unliquidated Damages (including Risk and costs) both may be claimed for following reasons:

- Liquidated Damages are penal/ compensatory in nature which is imposed on the Contractor for the delay and damage suffered by the Employer due to such delay in execution of the works under the contract. Additional costs/ Risk and costs on the other hand are in the nature of reimbursements claimed by the principal towards costs and expenses incurred for engaging third parties/ purchasing materials from third parties and includes additional costs incurred to avoid delay in contemplation and/ or mitigate further delay. Hence, Liquidated Damages is limited to the damages incurred generally due to delay (once the factum of delay has already occurred) and the other Unliquidated Damages including Risk and costs are wider in that sense as it generally relates to all costs and expenses incurred due to default to avoid delay in contemplation and/or mitigate further delay (the factum of delay may not have occurred and is being prevented). Moreover, this is further corroborated by the Supreme Court's holding in Steel Authority vs. Gupta Brothers that it may not be the intention of the party to recover for all types of breaches by way of a Liquidated Damages clause.
- The Liquidated Damages component claimed for is under Section 74 in the nature of a penalty for breaching the
  contract by failing to meet milestones and the remaining component of unliquidated damages may be claimed for
  under Section 73 as loss suffered or damage caused by breach of contract i.e. direct costs of hiring third party/
  purchasing materials which was the known natural consequence of default.
- The Supreme Court in Steel Authority vs. Gupta Brothers, (2009) 10 SCC 63, has held that existence of a Liquidated Damages clause is not a bar to recovery of damages under other clauses under the contract. It is also noted by the courts in other judgments that reimbursements of payments made on behalf of the Contractor is separate from Liquidated Damages. Similarly, it has also been noted that there can be different remedies 'without prejudice to each other' under the contract for different breaches of the contract. Hence, in view of the foregoing it is fairly settled that there is no bar that once there is a Liquidated Damages clause in respect of a particular claim, damages cannot be awarded although they arise on account of another claim under the same contract.

#### CONCLUSION

It is a settled position of law that for interpreting a provision of a contract, the intention behind execution of the contract by the parties is sacrosanct and needs to be determined. If the parties to a contract, out of their own free will and volition agreed to concurrently apply different provisions of the contract within their ambit for dealing with different breaches, the provision for liquidated damages stipulating a maximum ceiling limit would be construed merely as one of the modes to recover damages for a specific breach only. Such a provision would not act as a bar in a case where the contract itself provides for and allows the affected party to claim damages under various other heads including – Risk and Costs/ Additional Costs in addition to and apart from the stipulated Liquidated Damages. Therefore, Liquidated Damages and Other Damages (Unliquidated) such as Risk and costs/ Additional Costs both can be claimed simultaneously and the ceiling on Liquidated Damages claim cannot be made applicable to claim of damages under other heads.

"All that we are is the result of what we have thought. The mind is everything. What we think we become."

Gautama Buddha.



## Modern Healthcare Facility through Technology Transfer: A Case Study of Cancer Care Facility

In present scenario, Cancer is a major public health concern in the world and is a leading cause of death accounting for 8.2 million deaths in 2012.

Technology Transfer Centre (T.T.C.) in N.C.I. (National Cancer Institute), U.S.A. is developed as the focal point to establish research collaboration, development activities and to unite different institutes, research centres and high end laboratories around the globe into a single network. It has now become an integral part of the NCI. It promotes and encourages scientists to promptly report their innovations for formal patentability assessments of the discoveries to be able to make the commercially viable and to reach public earlier.

List of available technologies in Technology Transfer Centre are under following verticals:

- Devices Technology advancements for new products and improvement of existing devices like Engineered Biological Pacemakers, Automated Cancer detection (CAD) using MRI, Molecular Sequencing Machine etc.
- Software For having A Secure, Web based Bio repository, Human research Information Systemetc.
- Diagnostics Advancements in Methods of Predicting and detecting Tumor Metastasis, Biological Semiconductors as diagnostic sensors etc.
- Research Materials Sharing information on advanced researches in various fields including Target for anti Tumor Immune responses and others.
- 5) Therapeutics Advanced treatments of Glioma, Gliablatoma etc.
- Vaccines Improved vaccines for the treatment of various cancer types including Breast and Prostate Cancer.

Apart from above verticals T.T.C. also provides advice, guidance and assistance on the development and management of Institutes around the Globe.

In India there are approximate 28 lacs cases at any given point of time and nearly 5 lac patients lose their lives due to this disease.

In view of the above an MoU was initiated and signed by Govt. of U.S.A. and Govt. of India to develop NCI, AIIMS, Jhajjar in collaboration with NCI, USA including specialised infrastructure and human resource required for treatment of Cancer.

HSCC (I)Ltd., Project consultant of NCI, AIIMS, plays a key role in development of



s p e c i a l i s e d infrastructure required for Cancer treatment facilities across India. We have de s i g n e d a n d developed two of India's biggest Cancer Institute's, National Cancer Institute, AIIMS, Jhajjar Campus and

Chittaranjan National Cancer Institute, Kolkota. In today's technology driven and ever-changing society where change is the only constant, it becomes very essential for an



Jainesh Chahal Architect

Graduate of Chandigarh College of Architecture, Chandigrh (2005 Batch), he got opportunities to participate in various National and International collaborations including one with University of Wisconsin on study of Urban Architecture and ideal city planning and designing of prototype, demountable low cost housing.

Having an experience of around 7 years in Designing, Master planning and Development of various Mega infrastructure projects. Amongst others few are, the Master planning, detailed designing of New All India Institute Of Medical Science (A.I.I.MS.) at various locations, Kalpana Chawla Govt. Medical College at Karnal. Super Specialty Hospitals (200-500 Bed) under PMSSY scheme at various locations in India, Master planning of PGIMER, Chandigarh campus, Satellite Centre and Hospital under PGIMER at Sangrur, Punjab and also having experience of designing & development of Specialized Cancer Hospitals & Research Centres like National Cancer Institute, Jhajjar, Haryana, Kochi Cancer Hospital & Research Institute, Kochi, Kerala, Chittaranjan National Cancer Institute, Kolkota, Cancer Hospitals in Bhatinda, Punjab & Tanda, H.P.





organisation like HSCC to understand and stay in pace with the Global practices in health care infrastructure development.

One of the best possible means of doing this is through Technology Transfer (Innovation through collaboration). In view of the above, I visited the campus of M.D. Anderson Cancer Centre in the University of Texas, Houston, Texas, U.S.A. M.D.Anderson Cancer Centre has one of the best programmes for cancer treatment and Cancer cure and prevention research facilities in the world. Purpose of my visit to this esteemed Institute was to study, understand and gain knowledge about the cancer care centre planning & space requirement for different components like Cancer treatment & diagnostic Equipment, software under I.T. Management etc.

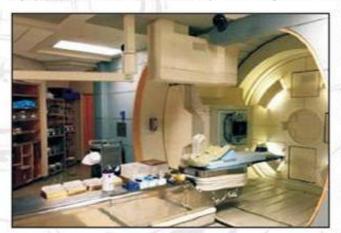
M.D. Anderson Cancer Centre, University of Texas, Houston, Texas, U.S.A. is the biggest component of Texas Medical University with around 34 small and large scale buildings. It has a 700 Bed In-patient facility with most advanced and highly equipped departments. It has a dedicated staff of over 22,000 personnel and a floating staff (fellow ship students, research P.I's etc.) of 8,000 personnel per annum. This in itself says a lot about the magnitude and size of the institute.

The core principle of their design methodology is to create spaces which are flexible in nature and can be easily converted for use of different facilities without much alteration or modification requirement. This practice is followed in all the key components of Institute including Clinical Area, Research Labs & Vivarian facility and Office complexes.



Clinical Area / Main Hospital: All the wards are designed after studying space and functional requirement of different types of In-patient facilities and can easily be converted into Intensive care unit (I.C.U.), Isolation rooms and even in Nuclear Medicine Patient room with radioactive medication.

Lab design: All the labs including core and research labs have open planning with flexible design to accommodate different equipments of different sizes, used by several departments and research P.I's (Principal Investigator). All the support and



ancillary services like tissue culture, autoclave, cold storage, B.S.L. cabinet etc. are placed in the centre of two labs to avoid duplication of special services.

Similar design philosophy is followed in the Vivarian (Animal house) facility. Compact units of standard size rooms are designed with all essential facilities. These units have rooms like Animal Holding room, Procedure room, Lab which provides a discreet and independent zone for every research P.I. to work in.

When we have an ideal infrastructure with all the design parameters for better functioning and efficient utilisation of space in place and alongside we support it with the help of Technology Transfer, we can have one of the highly Advanced Research and Cancer Care Centre in the world. Through Technology Transfer, we will be able to have all the experts

with their knowledge and huge databases on Cancer Care Research Advancements under one network, which will be accessible to all. By doing this we will be able to develop a vast repository containing every research ever done on a Cancer Treatment, saving tremendous time, money and manpower and helping to develop a strong network to fight this deadly disease - CANCER.



दिनांक 27 अक्टूबर, 2016 को नगर राजभाषा कार्यान्वयन समिति के तत्वावधान में गेल (इंडिया) लिमिटेड, नौएडा के सौजन्य से '' हिन्दी निबंध लेखन प्रतियोगिता '' का आयोजन किया गया था। जिसमें नौएडा / दिल्ली NCR स्थित भारत सरकार के विभिन्न मंत्रालय / कार्यालय / उपक्रम / उद्यम में कार्यरत 200 से अधिक कर्मचारियों / अधिकारियों ने भाग लिया। एच एस सी सी की ओर से श्री परीक्षित सिंह, इंजीनियर (आई.टी.) तथा कुमारी शुभी मित्तल, इंजीनियर (आई.टी.) को प्रतिभागी (Participant) तथा श्री श्रवण कुमार, हिन्दी सहायक एवं अनुवादक को प्रतिनिधि (Représentative) मनोनीत किया गया था। नगर राजभाषा कार्यान्वयन समिति के विभिन्न कार्यो एवं गतिविधियों में एच एस सी सी की ओर से दिये जा रहे उसके बहुमुल्य योगदान एवं उसकी गरिमामयी उपस्थित के लिये न.रा.का.स. सिमित सिवव ने शुभकामनाएं दी।



नगर राजभाषा कार्यान्वयन समिति, नौएडा के तत्वावधान में इण्डियन ऑयल कॉरपोरेशन, नौएडा के सौजन्य से आयोजित हिन्दी काव्य लेखन प्रतियोगिता (Hindi Poetry Writing Competition)

दिनांक 24 अगस्त, 2016 को नगर राजभाषा कार्यान्वयन सिमित के तत्वावधान में इण्डियन ऑयल कॉरपोरेशन, नौएडा के सौजन्य से "हिन्दी काव्य लेखन प्रतियोगिता " का आयोजन किया गया था। जिसमें नौएडा / दिल्ली NCR रिथत भारत सरकार के विभिन्न मंत्रालय / कार्यालय / उपक्रम / उद्यम में कार्यरत 300 से अधिक कर्मचारियों / अधिकारियों ने भाग लिया। एव एस सी सी की ओर से श्री विजय प्रकाश, उप-प्रबंधक (यांत्रिक) तथा श्री बाबू लाल, सहायक श्रेणी- ॥ को प्रतिभागी (Participant) तथा श्री श्रवण कुमार, हिन्दी सहायक एवं अनुवादक को प्रतिनिधि (Représentative) मनोनीत किया गया था। नगर राजभाषा कार्यान्वयन सिमिति के विभिन्न कार्यों एवं गतिविधियों में एव एस सी सी की ओर से दिये जा रहे उसके बहुमूल्य योगदान एवं उसकी गरिमामयी उपस्थित के लिये न.रा.का.स. सिमित सिचव ने शुभकामनाएं दी।





## राजभाषा विभूति सम्मान

## 23वां राजभाषा विकास एवं सम्मान समारोह



मुख्य अतिथि - Chief Guest सामाजिक न्याय एवं अधिकारिता मंत्री माननीय श्री थावरचंद गहलोत Ho'ble Minister of Social Justice and Empowerment, Shri Thawar Chand Gehlot

सामाजिक न्याय एवं अधिकारिता मंत्री माननीय श्री थावरचंद गहलोत Ho'ble Minister of Social Justice and Empowerment, Shri Thawar Chand Gehlot डा. भीष्म नारायण सिंह, पूर्व राज्यपाल असम एवं तमिलनाडू, पद्मश्री डॉ. श्याम सिंह ''शिश '' शिक्षाविद एवं साहित्यकार डॉ. रत्नाकर पाण्डेय, पूर्व सांसद, शिक्षाविद एवं साहित्यकार तथा देश के विभिन्न वरिष्ठ साहित्यकारों के सानिध्य में दिनांक 13 जनवरी, 2017 को नई दिल्ली में 23वां राजभाषा विकास एवं सम्मान समारोह का आयोजन किया गया था।

हिन्दी को भारत की सर्वमान्य राष्ट्रभाषा का संवैधानिक सम्मान दिलाने के उद्देश्य से आयोजित सम्मेलन में सिक्रय भागीदारी के लिए राष्ट्रभाषा स्वाभिमान न्यास द्वारा एच एस सी सी ( इंडिया ) लिमिटेड में उल्लेखनीय योगदान के लिए श्री श्रवण कुमार, हिन्दी सहायक एवं अनुवादक को राजभाषा गौरव सम्मान से पुरस्कृत किया गया है।







स्वास्थ्य एवं परिवार कल्याण मंत्रालय के तत्वावधान में जवाहरलाल रनातकोत्तर मेडिकल शिक्षा एवं अनुसंधान संस्थान, पांडिचेरी में छटा राजभाषा सम्मेलन

स्वास्थ्य एवं परिवार कल्याण मंत्रालय के तत्वावधान में जवाहरलाल स्नातकोत्तर आयुर्विज्ञान शिक्षा एवं अनुसंधान संस्थान (जिपमेर), पुदुच्चेरी Jawaharlal Institute of Postgraduate Medical Education & Research (JIPMER), Puducherry में दिनांक 9 जनवरी से 11 जनवरी, 2017 को छटे राजभाषा सम्मेलन का आयोजन किया गया, जहां स्वास्थ्य मंत्रालय के देशभर में स्थित कार्यालयों के अधिकारियों / कर्मचारियों और प्रतिनिधियों ने भाग लिया। सम्मेलन की अध्यक्षता जिपमेर JIPMER के निदेशक Director डा. सुभाष चन्द्र परिजा एवं मुख्य अतिथि Chief Guest श्री आर. राधाकृष्णन, माननीय संसद सदस्य (लोक सभा) ने की तथा डा. सुरेन्द्र कुमार वर्मा, आचार्य विकृति विज्ञान विभाग एवं राजभाषा प्रभारी द्वारा सम्मेलन का स्वागत किया गया। सम्मेलन में राजभाषा विभाग की ओर से श्री केवल कृष्ण, निदेशक (तकनीकी) के अलावा डा. कुश कुमार शाहा, सचिव- Secretary, नराकास, पुदुच्चेरी, श्रीमती एस.पदमप्रिया, अध्यक्ष, हिंदी विभाग, पांडिचेरी विश्वविद्यालय ने भाग लिया। यह सम्मेलन स्वास्थ्य एवं परिवार कल्याण मंत्रालय के सानिध्य में आयोजित किया गया था। जहां मंत्रालय की ओर से श्री चरण सिंह, उप-निदेशक (राजभाषा) तथा श्री राजेश श्रीवास्तव, सहायक निदेशक (राजभाषा) ने स्वास्थ्य मंत्रालय का प्रतिनिधित्व किया। एच एस सी सी की ओर से श्री एम. टी. अंसारी, सहायक इंजीनियर (सिविल) ने भाग लिया।

जवाहरलाल स्नातकोत्तर मेडिकल शिक्षा एवं अनुसंधान संस्थान का मुख्य कार्य चिकित्सा एवं विभिन्न असाध्य बिमारियों का इलाज और अनुसंधान करना है, इस सम्मेलन के माध्यम से जिपमेर JIPMER द्वारा चिकित्सा विज्ञान के क्षेत्र में विभिन्न उपायों द्वारा राजभाषा को कार्यान्वित करने के बेहतरीन उपाय बताये गये।





## नव वर्ष - 2017 /



एच एस सी सी में नव-वर्ष समारोह प्रति-वर्ष बड़े ही हर्षोउल्लाहास के साथ मनाया जाता है। श्री ज्ञानेश पाण्डेय, अध्यक्ष एवं प्रबंध निदेशक तथा श्री एस. के. जैन, निदेशक (इजीनियरिंग) की अध्यक्षता में वर्ष के प्रथम-दिन दिनांक 02.01.2017 को कार्यालय सभागार में एक समारोह का आयोजन किया गया, जहां अध्यक्ष एवं प्रबंध निदेशक, श्री ज्ञानेश पाण्डेय ने समस्त अधिकारियों / कर्मचारियों को अपने अध्यक्षीय उद्धभोदन में कम्पनी की भावी परियोजनाओं से अवगत करवाया। उन्होंने कहा कि कम्पनी का कारोबारी ग्राफ बुलंदियों को छू रहा है, जिसमें समस्त कर्मियों का महत्वपूर्ण

योगदान है। साथ ही, उन्होंने समस्त सह-कर्मियों से अपील की कि हमें आगामी वर्षों में भी कम्पनी के टर्न-ओवर और लाभदायकता को अधिकतम बनाये रखने के लिये निरन्तर परिश्रम करना है।

इस अवसर पर अध्यक्ष एवं प्रबंध निदेशक (CMD) महोदय ने समस्त कर्मचारियों को स-परिवार नव-वर्ष की शुभकामनाएं दी। अध्यक्ष महोदय ने विभिन्न विभागों में अपनी किमयों को दूर करके वर्तमान सुविधाओं को समस्त स्तरों पर सुदृढ़ बनाने पर बल दिया। उन्होंने कहा कि अगले वर्ष तक कम्पनी की वृद्धि को अधिक-से-अधिक करने के लिये हमें "मिशन 2 विजन " प्रणाली को अपनाना होगा। परामर्श शुल्क को 500 करोड़ रूपये तक बनाने के लिये निरंतर फोकस बनाये रखना है। कम्पनी लगातार मिनी-रत्न-। से मिनी-रत्न-। की स्थिति को बनाये रखकर उसे शिड्यूल " बी " कम्पनी बनने के लिये प्रयास-रत है। उन्होंने आवहन किया, "आईये, नव वर्ष



पर हम सभी संकल्प लें कि अपनी समस्त परियोजनाओं और कार्यों में प्रगति और वृद्धि की दिशा को इसी तरह निरन्तर बनाये रखेंगे। "







मॉरिशस के महामहीम राजदूत द्वारा राजभाषा प्रशस्ति-पत्र Certificate of Appreciation in Rajbhasha By Hon'ble Ambassador Of Mauritius

## २४वां अखिल भारतीय हिन्दी साहित्य सम्मेलन

मॉरिशस के महामहीम राजदूत श्री जगदीश्वर गोवर्धन, मानव संसाधन विकास मंत्रालय, नेशनल बुक ट्रस्ट के अध्यक्ष श्री बलदेव भाई शर्मा, पदमश्री डॉ. श्याम सिंह "शिश ", डा. रत्नाकर पाण्डेय, पूर्व सांसद, शिक्षाविद एवं साहित्यकार तथा देश के विभिन्न विषठ साहित्यकारों के सानिध्य में दिनांक 15 अक्टूबर से 16 अक्टूबर, 2016 को गाजियाबाद में 24वां अखिल भारतीय हिन्दी साहित्य सम्मेलन का आयोजन किया गया था।

हिन्दी को भारत की सर्वमान्य राष्ट्रभाषा का संवैधानिक सम्मान दिलाने के उद्देश्य से आयोजित सम्मेलन में सक्रिय भागीदारी के लिए



राष्ट्रभाषा स्वाभिमान न्यास द्वारा एच एस सी सी ( इंडिया ) लिमिटेड में उल्लेखनीय योगदान के लिए श्री श्रवण कुमार, हिन्दी सहायक एवं अनुवादक को प्रशस्ति-पत्र से पुरस्कृत किया गया है।





## हिन्दी पखवाड़ा Hindi Fortnight - 2016

एच एस सी सी में दिनांक 12.09.2016 से 23.09.2016 तक हिन्दी पखवाड़ा मनाया गया। हिन्दी पखवाड़े के दौरान, कर्मचारियों को हिन्दी में काम करने / उत्साहित करने के उद्देश्य से विभिन्न जानकारियाँ दी गई तथा दिनांक 23.09.2016 को हिन्दी समारोह मनाया गया। इस अवसर पर विशिष्ठ अतिथि के तौर पर श्री राजेश श्रीवास्तव, सहायक निदेशक (राजभाषा), स्वास्थ्य

एवं परिवार कल्याण मंत्रालय को निमंत्रित किया गया था। समारोह की अध्यक्षता मुख्य महाप्रबंधक एवं एव एस सी सी राजभाषा कार्यान्वयन सिमिति अध्यक्ष, श्री एस. ए. उस्मानी ने की। समारोह में श्री राजेश श्रीवास्तव, सहायक निदेशक (राजभाषा) के सानिध्य में श्री एस. ए. उस्मानी द्वारा हिन्दी कैलेन्डर (Calendar) का विमोचन किया गया। तत्पश्चात, कर्मचारियों को हिन्दी में विभिन्न विषयों से संबंधित हिन्दी की पुस्तकें वितरित की गई। इस दौरान 2 हिन्दी प्रतियोंगिताओं का आयोजन किया गया, क्रमश :-



 वित्र कथा लेखन प्रतियोगिता (Picture Story Writing Competition)



इन प्रतियोगिताओं में निम्नलिखित कर्मचारियों ने बढ़-चढ़ कर भाग लिया :-

01. श्री अजय 02. श्री अक्षय श्रीवास्तव 03. श्री एस. गोपी किशन 04. श्री शैलेन्द्र कुमार 05. श्री अजय कुमार नेमा 06. श्री परीक्षित सिंह 07. श्री सुरेश कुमार 08. श्री कुणाल शाह 09. कुमारी श्रुमी मित्तल 10. कुमारी शिवानी शर्मा 11. श्रीमती रेनू वर्मा 12. श्रीमती कमलेश कुमारी 13. श्रीमती कोमल कत्याल 14. श्रीमती प्रीति चौहान 15. श्री सोनू कुमार 16. श्रीमती कुमारी श्वेता 17. कुमारी दिव्या गुप्ता 18. श्री नमित कश्यप 19. श्री बाबू लाल 20. श्री लोकेश सिंह 21. श्री गणेशी दत्त 22. श्री राहूल सिंह 23. श्री प्रणव थोवाल 24. श्री पंकज सक्सेना 25. श्री जय वर्धन 26. श्री संदीप लाल 27. श्री संदीप भादी 28. श्री योगेश कुमार 29. श्री विरंजी लाल 30. श्रीमती रीना गोयल 31. श्रीमती हर्ष मारवाह 32. श्री रिव कुमार शर्मा 33. श्री अशोक कुमार 34. श्री विनीत चंदन 35. श्री पी. आर. अरविंद 36. श्री प्रताप चन्द्र जेना 37. श्री आशीष राजपूत 38. श्री कमल किशोर 39. श्री नवीन कुमार चन्द्रा 40. श्री राम रतन 41. कुमारी सौम्या चौधरी 42. श्री राहूल कपूर 43. श्री महावीर सिंह बिष्ट 44. श्री राहूल गुप्ता 45. श्री दिव्यांशु भारद्वाज 46. श्री संजीव भट्ट 47. श्री अंशुल शर्मा 48. श्री सतेन्द्र 49. श्री रीतेश कुमार पाण्डेय, तथा 50. श्री नरेन्द्र पाल सिंह, इत्यादि।

## एच एस सी सी की ओर से समस्त कर्मचारियों को हिन्दी दिवस की हार्दिक श्भकामनाएं





# Vigilance Awareness Week 31st October, 2016 to 5th November, 2016



Vigilance Awareness Week was observed at HSCC (India) Ltd. from 31st October, 2016 to 5th November, 2016 as per the directives of CVC on the theme "Public Participation in promoting integrity and eradicating corruption." To mark the week Shri R. K. Agrawal, Vigilance Officer. HSCC administered the pledge to HSCC's employees in the presence of Shri S. K. Jain, Director (Engg.) & Ex. Director (Engineering) HSCC and other senior officials.



The Employees of HSCC taking oath at Head Office on 31st October, 2016 on the occasion of Vigilance Awareness Week. The theme of observing Vigilance Week is "Public Participation in promoting Integrity and Eradicating Corruption." The Vigilance Officer in his address, during the occasion emphasized that all employees must continuously strive to bring about integrity and transparency in all spheres of life.



## **HSCC** in News











## College inaugurated



....In a milestone

Contd. from page 1

#### CORPORATE KALEIDOSCOPE





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CORPORATE KALEIDOSCOPE

Kosnan seeks more reservation at NEIAH

## Centre keen on promoting traditional health care'



#### mp business \_

#### HSCC achieves healthy turnover growth of 92% to ₹1,106 cr in FY16





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## परीबों को डायलिसिस मुफ्तः नड्डा



# देनिक जागरण



## **HSCC** in News



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## इलाहाबाद को स्टेट कैंसर यूनिट की सौगात



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#### यूपी में एमबीबीएस की बढेंगी पांच सौ सीटें

क्षेत्र में होता बदलाव तापाए**य** 

## FOUNDATION (MSCC)

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WWW.INDIANEXPRESS.COM

THE INDIAN EXPRESS TUESDAY, JANUARY 3, 2017



## HSCC: Turnover jumps up by 92% to 1106 crores

INSCC: Ternover jumps up by 92% to 1106 crores

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C PV andres 13-25 against previous pear 1, corresponding figure of 575

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Millertonia substruction of the company.

Millertonia substruction in history in blanch sector.

#### Pema inaugurate 300 beds Block-I of the TRIHMS



## TAN TIMES HEW DELH corporate buzz

मेंक और प्रबंधना के लिए अहम सीमाउ केंद्र से टोनव की 'सुपर' सीनात



इनावराद में क्रोग रहेर कैसर इंस्टीट्यूर : महत

# THUMOUTH (MISCO)

Tracebol Integrates from a Priority in Figure 2 of the Control of

# NOTICE BOARD पिवित्तसकीय शिक्षा में होगा सुधार

दिन्दुरसान जन-१० ।

## अपने शहर में जल्द खुलेगा राज्य कैंसर संस्थान

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Momin (DELHI) 29-12-2016

#### gueranies:

वसंग्रेत ने नहीं होते । तम, संभित दिविज्ञावर्ते पर रह मधा देश नहुव AND ASSESSED THE REAL PROPERTY.









## अब उदयपुर से निकलेंगे बेहतर चिकित्सक

State Govt, urged for timely

State Govt, urged ...

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## utilization of seactioned fund सरकारें मृजर गई अब 'हमने' स्वास्थ्य को दिए पंखाः नझ





## **HSCC** in News

## TIMES BUSINESS



## CORPORATE BUZZ



14 mp business

#### NEIAII mooted as a melting put of traditional healing techniques



## तम्द्रीय उज्जाला 🤨

## स्वास्थ्य समझौते पर किए हस्ताक्षर



## हंगामे-विरोध के बीच सुपर स्पेरिस्तरिटी हॉस्पिटल का शिलान्यास





## CORPORATE BUZZ



Nadda lauds HSCC for

usp;

jump in its turnover



## Nadda nudges NE states on utilising central fund

स्वास्थ्य पर राजनीति नहीं, काम पर है विश्वास

दैनिक जागरण

















भारत सरकार का उद्यम

## एक मिनी रत्न कम्पनी

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